



Full Year 2025 Results

Cost inflation and absence of unusual gains squeeze profitability

Alexandria, 28th February 2026 – Lecico Egypt announces its consolidated results for the fourth quarter of 2025. Revenue was up 15% to LE 2,061.1 million. The Company reported an operating profit (EBIT) of LE 117.9 million compared to an operating profit of LE 177.4 million in 4Q 2024. Lecico reported a net profit of LE 1.5 million for the quarter compared to a net profit of LE 34.6 million in the same period last year.

For the full year, revenue was up 17% to LE 7,803.7 million. The Company reported an operating profit (EBIT) of LE 742.6 million compared to an operating profit of LE 1,151.0 million in 2024. Lecico reported a net profit of LE 244.1 million compared to a net profit of LE 890.3 million in the last year.

Lecico Egypt Chairman, Gilbert Gargour commented, “2025 was a challenging but good year for Lecico with annual profits above the average of the past decade despite a significant squeeze on results compared to the previous year.

“High inflation in Egypt combined with a strengthening of the Egyptian pound and increases in natural gas and petrol costs drove down our margins and squeezed our profits.

“Over the year, we continued to invest in upgrading our product lines and production technology. These investments were ongoing in 2025 and will accelerate in 2026 with total investments of over LE 650 million planned.

“We are continuing to build a better Lecico, but I expect this will be hard to see in our financials in the year ahead as headwinds obscure our progress.”

Taher Gargour, Lecico Egypt CEO, added, “The fourth quarter was challenging with a drop in sales combined with a spike in some of our main costs in Egypt and the cost of closure of our business in Poland led to a break even result for the quarter.

“In 2026, we expect volumes of sanitary ware to improve as we ramp up new customers. The pressure of cost inflation in Egypt outpacing limited export price increases means we will likely see a further squeeze in our margins despite the extra volume.

“We will look to economies of scale and efficiency gains to offset this cost inflation, but we will likely not unlock enough to offset these pressures in the year ahead. We will need to continue to build volumes while looking to macro-economic forces to adjust the Egyptian Pound for competitiveness. We will continue to work hard to preserve and build on our financial results in the year ahead whatever the operating environment.”

AGM Announcement

Lecico's Annual General Meeting will be held electronically with voting over five days before the assembly meeting on Tuesday, March 31, 2026, at exactly 8:30 AM.

About Lecico

Lecico (Stock symbols: LCSW.CA; LECI EY) is a leading producer of export-quality sanitary ware in the Middle East and one of the largest tile producers in Egypt, with over 50 years of experience in the industry and decades of experience as an exporter to developed markets.

Lecico benefits from significant cost advantages in labour, energy and investment costs resulting from its economies of scale and location in Egypt and Lebanon. Lecico's marketing strategy is to use its cost advantages to target the mass market with high quality pieces at competitive prices.

Lecico exports over half its sanitary ware production and has a significant presence in the United Kingdom and other European markets. Most of the Company's exports are done under the Lecico brand, although it also produces for other European brands.

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